As a result of organisational restructuring at the University of Amsterdam (Penvoerder), the T.M.C. Asser Instituut has been repositioned to fall under the faculty of Law rather than directly under the Senate (CvB) in the University of Amsterdam. The Dean of the Law faculty is now responsible for mediating T.M.C. Asser affairs with the Senate of the University of Amsterdam. The Dean of the Law Faculty in Amsterdam (Prof. Dr. E. du Perron) is the University of Amsterdam’s mandated Governor of the T.M.C. Asser Instituut.

Governance
The T.M.C. Asser Instituut is governed by its Governing Board and Executive Board.

Governing Board
The Governing Board is responsible for the governance and overall management of the T.M.C. Asser Instituut such that the Institute’s strategy and policies embody its mission and objectives. It comprises an Independent Chairman and Representatives of the University of Amsterdam, the VU University of Amsterdam, the University of Groningen, the Radboud University Nijmegen, Leiden University, Maastricht University, the Erasmus University Rotterdam, Tilburg University and Utrecht University.

Executive Board
The Executive Board directs and controls the affairs of the Institute and comprise an Independent Chair, and two Board members representing the constituent universities.
During 2011, the Directorate of the T.M.C. Asser Instituut convened on a number of occasions with its Executive Board. The Institute’s leadership, its positioning in relation to the Hague Institute of Global Justice, its relationship with the Dutch Universities law faculties as well as the financial position of the Institute and its development within the framework of the Covenant with its governing body, the University of Amsterdam, were relevant agenda items.

**Directorate**
The Directorate, responsible for the daily steering of the institute comprises a General Director and an Executive Director.

**Management Team**
The Management team comprise the Directorate and the Heads of the following departments: Research, Human Resources, Operations, Education & Events, Finance & Control and The T.M.C. Asser Press.

Management encourages a culture where staff development is a continuous process and is a key accountability of all managers. Staff members are encouraged to develop their knowledge and skills and to work effectively both as individuals and as team members.

**Personnel**
On 31 December 2011, a total of 45 persons (equivalent to 36.9 fte) were employed by the T.M.C. Asser Instituut, including temporary and project related staff.

**Directorate**
F.N. Nelissen  
A.M. O'Brien  
M.H.A. Piekaar

**Management Team**
F.N. Nelissen  
A.M. O'Brien  
S.F. Blockmans  
J.J.M. Simon  
P. van Tongeren

**Research Department**
S.F. Blockmans  
K.I. Dijksterhuis  
C.Y.M. Paulussen  
J.L. Dorsey  
S-J. Koulen  
O.M. Ribbelink  
J.A. Vos  
W.Th. Douma  
T. Takács  
K.F.H. Pieters  
C. Matera
S. van der Velde: European Law
R.C.R. Siekmann: International and European Sports Law
J.W. Soek: International and European Sports Law
M.A. van der Harst: International and European Sports Law
K.L. Jones: International and European Sports Law
V. Lazic: International Commercial Arbitration
C.A. Oudshoorn: Private International Law
M.J. de Rooij: Private International Law
S. Stuij: Private International Law

Projects, Education, Training and Events
L.T. Janssen: Account Manager
N.S.M.P. Amtenbrink: Project Manager
T. Mehra: Education Development Manager
W.M.D. Kapel: Project Manager
P. Willemsen: Project Manager
J.N. Meijer: Project Manager
S. Hamzaoui: Project Manager

Finance & Control
D. de Jongh: Administrator
S. Jagessar: Administrator

Operations
J.J.M. Simon: Operations Manager
A. Assoufi: Janitor
D.G. Blom: Library assistant
A.M. Bolweg: Office Support Assistant
E. Gorkovoi: Librarian
A.A.M. van Kersbergen: Office Support Assistant
W. Lemaire: Web developer
R. Rose: Assistant Technical Services

Human Resources Department
J.T. Mooren-Hooijmans: Advisor Human Resources
T.J.M. Olsthoorn: Advisor Human Resources

T.M.C. Asser Press
P.E. van Tongeren: Publisher/Director T.M.C. Asser Press
M.H. Bastiaans: Assistant Publisher T.M.C. Asser Press
W.G.M. van Sas-Wildeman: Editorial Assistant
A.H.C. Wessels-Voorbij: Marketing Coordinator
Works Council
In November 2011 the Works Council held elections to replace those members who had completed their two-year terms of office. The required quorum of three persons presented their candidacy and were further appointed without election. The new Works Council was installed on 2 November 2011. Its members are Daan de Jongh, Lianne Janssen and Claudio Matera.